

**Pan Pan Theatre Company Limited By Guarantee**  
**Directors' Report and Financial Statements**  
**for the year ended 31 December 2016**

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## **Pan Pan Theatre Company Limited By Guarantee Directors and Other Information**

<b>Directors</b>	Gavin Quinn Aedin Cosgrove
<b>Company Secretary</b>	Aedin Cosgrove
<b>Company Number</b>	272890
<b>Registered Office</b>	Curved Street Temple Bar Dublin 2
<b>Auditors</b>	Copsey Murray Chartered Accountants and Statutory Audit Firm Charter House 5 Pembroke Row Dublin 2
<b>Bankers</b>	AIB 7/12 Dame Street Dublin 2
<b>Solicitors</b>	Martin E. Marren & Co 10 Northumberland Road Dublin 4

# Pan Pan Theatre Company Limited By Guarantee

## Directors' Report

### for the year ended 31 December 2016

The directors present their report and the audited financial statements for the year ended 31 December 2016.

#### Principal Activity and Review of the Business

The Company operates as a theatre production company both in Ireland and overseas. The company re-registered as a Company Limited by Guarantee under the Companies Act 2014, in February 2016. The liability of the members is limited under this new status and the company name was changed by the replacement of 'Limited' with 'Limited by Guarantee'. A new constitution was filed for the company as part of this process under which there is restriction on the distribution of any surplus in the company. The company has effective 'Charitable' status as a result of this process.

The company experienced a difficult trading period as box office returns were lower than expected for two self produced shows. The directors are confident that they can address these issues and return the company to profitability in the coming year.

#### Principal Risks and Uncertainties

Continued funding and support from the Arts Council, Culture Ireland and other European and State agencies, represents the principal risk to the company. Without such funding the company would be unable to continue and present future productions.

#### Financial Results

The deficit for the year after providing for depreciation amounted to €(16,458) (2015 - €(1,709)).

At the end of the year the company has assets of €64,821 (2015 - €35,928) and liabilities of €79,290 (2015 - €33,936). The net assets of the company have decreased by €(16,461).

#### Directors and Secretary

The directors who served throughout the year, except as noted, were as follows:

Gavin Quinn  
Aedin Cosgrove

The secretary who served throughout the year was Aedin Cosgrove

The directors' and the secretary's interests in the shares of the company are as follows:-

Name	Class of Shares	Number Held At 31/12/16	Number Held At 01/01/16
Gavin Quinn	Ordinary Shares of €1.269738	N/A	1
Aedin Cosgrove	Ordinary Shares of €1.269738	N/A	1
		<u>N/A</u>	<u>2</u>

#### Future Developments

The directors plan to return the company to profitability and present future productions within budget to as wide an audience as possible.

#### Post Balance Sheet Events

There have been no significant events affecting the company since the year-end.

#### Auditors

The auditors, Copsey Murray, (Chartered Accountants and Statutory Audit Firm) have indicated their willingness to continue in office in accordance with the provisions of Section 383(2) of the Companies Act, 2014.

**Pan Pan Theatre Company Limited By Guarantee  
Directors' Report  
for the year ended 31 December 2016**

**Financial reporting framework**

The company has prepared its financial statements in accordance with accounting standards issued by the Financial Reporting Council and promulgated by Chartered Accountants Ireland, including "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102").

**Accounting Records**

To ensure that adequate accounting records are kept in accordance with Sections 281 to 285 of the Companies Act 2014, the directors have employed appropriately qualified accounting personnel and have maintained appropriate computerised accounting systems. The accounting records are located at the company's office at Curved Street, Temple Bar, Dublin 2.

**Signed on behalf of the board**

**Gavin Quinn  
Director**

**Aedin Cosgrove  
Director**

**28 June 2017**

**Pan Pan Theatre Company Limited By Guarantee  
Directors' Responsibilities Statement  
for the year ended 31 December 2016**

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable Irish law and regulations.

Irish company law requires the directors to prepare financial statements for each financial year. Under the law the directors have elected to prepare the financial statements in accordance with the Companies Act 2014 and FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" issued by the Financial Reporting Council and promulgated by the Institute of Chartered Accountants in Ireland. Under company law, the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the assets, liabilities and financial position of the company as at the financial year end date and of the surplus or deficit of the company for the financial year and otherwise comply with the Companies Act 2014.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies for the company financial statements and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether the financial statements have been prepared in accordance with applicable accounting standards, identify those standards, and note the effect and the reasons for any material departure from those standards; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for ensuring that the company keeps or causes to be kept adequate accounting records which correctly explain and record the transactions of the company, enable at any time the assets, liabilities, financial position and surplus or deficit of the company to be determined with reasonable accuracy and enable them to ensure that the financial statements and directors' report comply with the Companies Act 2014 and enable the financial statements to be audited. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**Signed on behalf of the board**

**Gavin Quinn  
Director**

**Aedin Cosgrove  
Director**

**28 June 2017**

## **Independent Auditor's Report to the Members of Pan Pan Theatre Company Limited By Guarantee**

We have audited the financial statements of Pan Pan Theatre Company Limited By Guarantee for the year ended 31 December 2016 which comprise the Income and Expenditure Account, the Balance Sheet, the Reconciliation of Members' Funds, the Cash Flow Statement, the Accounting Policies and the related notes. The relevant financial reporting framework that has been applied in their preparation is the Companies Act 2014 and FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" issued by the Financial Reporting Council and promulgated by the Institute of Chartered Accountants in Ireland.

This report is made solely to the company's members, as a body, in accordance with Section 391 of the Companies Act 2014. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

### **Respective responsibilities of directors and auditors**

As explained more fully in the Directors' Responsibilities Statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view and otherwise comply with the Companies Act 2014. Our responsibility is to audit and express an opinion on the financial statements in accordance with Irish law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practice Board's Ethical Standards for Auditors, including "APB Ethical Standard on Provisions Available for Small Entities (revised)", in the circumstances set out in note 17 of the financial statements.

### **Scope of the audit of the financial statements**

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Directors' Report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

### **Opinion on financial statements**

In our opinion the financial statements:

- give a true and fair view of the assets, liabilities and financial position of the company as at 31 December 2016 and of its results for the year then ended; and
- have been properly prepared in accordance with the relevant financial reporting framework and, in particular, the requirements of the Companies Act 2014.

### **Matters on which we are required to report by the Companies Act 2014.**

- We have obtained all the information and explanations which we consider necessary for the purposes of our audit.
- In our opinion the accounting records of the company were sufficient to permit the financial statements to be readily and properly audited.
- The financial statements are in agreement with the accounting records.
- In our opinion the information given in the Directors' Report is consistent with the financial statements.

## **Independent Auditor's Report to the Members of Pan Pan Theatre Company Limited By Guarantee**

### **Matters on which we are required to report by exception**

We have nothing to report in respect of the provisions in the Companies Act 2014 which require us to report to you if, in our opinion, the disclosures of directors' remuneration and transactions specified by Sections 305 to 312 of the Act are not made.

**Tim O'Keeffe**

**for and on behalf of**

**COPSEY MURRAY**

Chartered Accountants and Statutory Audit Firm

Charter House

5 Pembroke Row

Dublin 2

**28 June 2017**



**Pan Pan Theatre Company Limited By Guarantee**  
**Income and Expenditure Account**  
for the year ended 31 December 2016

	Notes	2016 €	2015 €
Income	5	518,797	341,160
Expenditure		<u>(535,255)</u>	<u>(342,869)</u>
Deficit on ordinary activities before tax		(16,458)	(1,709)
Tax on deficit on ordinary activities	8	-	-
<b>Total Comprehensive Income</b>		<u><u>(16,458)</u></u>	<u><u>(1,709)</u></u>

The company has no recognised gains or losses other than the results for the year. The results for the year have been calculated on the historical cost basis. The company's income and expenses all relate to continuing operations.

Approved by the board on 28 June 2017 and signed on its behalf by:

Gavin Quinn  
Director

Aedin Cosgrove  
Director

**Pan Pan Theatre Company Limited By Guarantee**  
**Balance Sheet**  
as at 31 December 2016

	Notes	2016 €	2015 €
<b>Fixed Assets</b>			
Tangible assets	9	8,071	8,277
<b>Current Assets</b>			
Debtors	10	38,505	449
Cash and cash equivalents		18,245	27,202
		56,750	27,651
<b>Creditors: Amounts falling due within one year</b>	11	(79,290)	(33,936)
<b>Net Current Liabilities</b>		(22,540)	(6,285)
<b>Total Assets less Current Liabilities</b>		(14,469)	1,992
<b>Reserves</b>			
Called up share capital	13	-	3
Income and expenditure account		(14,469)	1,989
<b>Equity attributable to owners of the company</b>		(14,469)	1,992

Approved by the board on 28 June 2017 and signed on its behalf by:

Gavin Quinn  
Director

Aedin Cosgrove  
Director

**Pan Pan Theatre Company Limited By Guarantee**  
**Reconciliation of Members' Funds**  
as at 31 December 2016

	Share capital	Retained (deficit)/ surplus	Total
	€	€	€
<b>At 1 January 2015</b>	3	3,698	3,701
Deficit for the year	-	(1,709)	(1,709)
<b>At 31 December 2015</b>	3	1,989	1,992
Deficit for the year	-	(16,458)	(16,458)
Share cancellation	(3)	-	(3)
<b>At 31 December 2016</b>	<b>-</b>	<b>(14,469)</b>	<b>(14,469)</b>

**Pan Pan Theatre Company Limited By Guarantee**  
**Cash Flow Statement**  
for the year ended 31 December 2016

	Notes	2016 €	2015 €
<b>Cash flows from operating activities</b>			
Deficit for the year		(16,458)	(1,709)
Adjustments for:			
Depreciation		206	206
		<u>(16,252)</u>	<u>(1,503)</u>
Movements in working capital:			
Movement in debtors		(38,056)	245
Movement in creditors		45,354	17,868
		<u>(8,954)</u>	<u>16,610</u>
<b>Cash flows from financing activities</b>			
Share cancellation		(3)	-
		<u>(8,957)</u>	<u>16,610</u>
<b>Net (decrease)/increase in cash and cash equivalents</b>		<b>(8,957)</b>	<b>16,610</b>
<b>Cash and cash equivalents at beginning of financial year</b>		<b>27,202</b>	<b>10,592</b>
		<u>27,202</u>	<u>10,592</u>
<b>Cash and cash equivalents at end of financial year</b>	<b>14</b>	<b>18,245</b>	<b>27,202</b>
		<u><u>18,245</u></u>	<u><u>27,202</u></u>

**Pan Pan Theatre Company Limited By Guarantee**  
**Notes to the Financial Statements**  
**for the year ended 31 December 2016**

**1. GENERAL INFORMATION**

Pan Pan Theatre Company Limited by Guarantee operates as a theatre production company both in Ireland and overseas.

The company was previously a limited liability company but re-registered as a Company Limited by Guarantee on 9 February 2016. The company is incorporated in and is tax resident in Ireland. The principal place of business is Curved Street, Temple Bar, Dublin 2.

**2. ACCOUNTING POLICIES**

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the company's financial statements.

**Statement of compliance**

These financial statements are prepared in accordance with The Financial Reporting Standard applicable in the UK and Ireland (FRS 102).

The preparation of financial statements in conformity with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise judgement in the process of applying the company's accounting policies. The areas involving a higher degree of judgement or complexity and areas where assumptions and estimates are significant to the financial statements are disclosed in the notes to the financial statements. There have been no transitional adjustments made.

**Basis of preparation**

The financial statements have been prepared on the going concern basis and in accordance with the historical cost convention. The financial reporting framework that has been applied in their preparation is the Companies Act 2014 and FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" issued by the Financial Reporting Council and promulgated by the Institute of Chartered Accountants in Ireland.

**Income**

Turnover comprises the invoice value of goods supplied by the company, exclusive of trade discounts and value added tax.

**Government grants**

Revenue grants are credited to the profit and loss account in the year in which the related expenditure is incurred. Capital grants are amortised to the profit and loss account at the same rate as depreciation is charged on the relevant assets.

**Tangible fixed assets and depreciation**

Under FRS102 the company has elected to adopt the cost model. Tangible fixed assets are stated at cost less accumulated depreciation and any recognised impairment loss. Cost is defined to include the original purchase price of the asset and the costs attributable to bringing the asset to its working condition for its intended use.

The charge for depreciation is calculated to write off tangible assets, other than land, to their estimated residual value by instalments over their expected useful lives as follows:

Fixtures, fittings and equipment	- 15% straight line
Computer equipment	- 20% straight line

A full year of depreciation is charged in the year of acquisition and none in the year of disposal.

Residual values and useful lives are reviewed and adjusted if appropriate, at each balance sheet date. Gains and losses on disposal are determined by comparing the proceeds with the carrying amount and are recognised in the profit and loss account.

**Pan Pan Theatre Company Limited By Guarantee**  
**Notes to the Financial Statements**  
**for the year ended 31 December 2016**

continued

**Taxation and deferred taxation**

Taxation expense represents the sum of current taxation payable and deferred taxation.

**Current tax**

Current tax payable for the year is based on taxable profit for the year. Taxable profit differs from profit as reported in the Profit and Loss account, because of items of income or expense that are taxable or deductible in different years, and items that are never taxable or deductible. The current tax liability is calculated using tax rates that have been enacted or substantially enacted by the end of the reporting period. A formal Government announcement of changes in tax rates or tax laws is considered an substantive enactment in Ireland.

Irish tax law permits entities to carry tax losses back one year and to set them off against the profits of that prior year. Tax law also permits any tax losses that cannot be carried back to be carried forward indefinitely.

**Deferred tax**

Deferred taxation is accounted for using a timing difference approach. A deferred taxation liability is recognised for all timing differences that are expected to increase taxable profit in the future. A deferred taxation asset is recognised for all temporary differences that are expected to reduce taxable profit in the future, and the carry forward of unused tax losses and unused tax credits. Timing differences are differences between the carrying amount of an asset, liability or other item in the financial statements and its taxation basis.

Valuation amounts are recognised against deferred taxation assets so that the net amount equals the highest amount that is more likely than not to be realised on the basis of current and future taxable profit. The net carrying amount of deferred taxation assets is reviewed at each reporting date and is adjusted to reflect the current assessment of future taxable profits.

Deferred taxation is calculated at the taxation rate expected to apply to the taxable profit (taxation loss) of the periods in which it expects the deferred taxation asset to be realised or the deferred taxation liability to be settled, on the basis of taxation rates that have been enacted or substantively enacted by the end of the reporting period.

The company recognises taxation expense in either profit or loss, other comprehensive income, or equity depending on the transaction or other event that resulted in the taxation expense.

**3. DEPARTURE FROM COMPANIES ACT 2014 PRESENTATION**

The directors have elected to present an Income and Expenditure Account instead of a Profit and Loss Account in these financial statements as this company is a not-for-profit entity.

**4. GOING CONCERN**

The financial statements have been prepared on the going concern basis which assumes that the company will continue in operational existence for the foreseeable future. The directors have considered the company's business prospects and all relevant aspects of the company's financing position, including its ability to generate positive cash flow or obtain any additional funding that may be required. The directors have reviewed a period of greater than one year from the expected date of approval of these financial statements. On that basis, the directors are satisfied that the going concern basis is appropriate.

**5. INCOME**

The whole of the company's income is attributable to its market in the Republic of Ireland and is derived from the principal activity of theatre production.

**Pan Pan Theatre Company Limited By Guarantee**  
**Notes to the Financial Statements**  
for the year ended 31 December 2016

continued

<b>6. OPERATING DEFICIT</b>	<b>2016</b>	2015
	€	€
<b>Operating deficit is stated after charging:</b>		
Depreciation of tangible fixed assets	<b>206</b>	206
	<u>          </u>	<u>          </u>

**7. EMPLOYEES AND REMUNERATION**

**Number of employees**

The average number of persons employed (including executive directors) during the year was as follows:

	<b>2016</b>	2015
	<b>Number</b>	Number
Production	<b>3</b>	2
Administrative	<b>1</b>	1
	<u>          </u>	<u>          </u>
	<b>4</b>	3
	<u>          </u>	<u>          </u>

The staff costs comprise:

	<b>2016</b>	2015
	€	€
Wages and salaries	<b>156,796</b>	136,296
Social welfare costs	<b>8,010</b>	5,507
	<u>          </u>	<u>          </u>
	<b>164,806</b>	141,803
	<u>          </u>	<u>          </u>

**8. TAX ON DEFICIT ON ORDINARY ACTIVITIES**

	<b>2016</b>	2015
	€	€
<b>Analysis of charge in the year</b>		
<b>Current tax:</b>		
Corporation tax	-	-
	<u>          </u>	<u>          </u>

No charge to tax arises due to tax losses incurred.

**9. TANGIBLE FIXED ASSETS**

	<b>Fixtures, fittings and equipment</b>	<b>Computer equipment</b>	<b>Total</b>
	€	€	€
<b>Cost</b>			
At 31 December 2016	62,470	30,851	93,321
	<u>          </u>	<u>          </u>	<u>          </u>
<b>Depreciation</b>			
At 1 January 2016	59,106	25,938	85,044
Charge for the year	-	206	206
	<u>          </u>	<u>          </u>	<u>          </u>
At 31 December 2016	59,106	26,144	85,250
	<u>          </u>	<u>          </u>	<u>          </u>
<b>Net book value</b>			
At 31 December 2016	<b>3,364</b>	<b>4,707</b>	<b>8,071</b>
	<u>          </u>	<u>          </u>	<u>          </u>
At 31 December 2015	3,364	4,913	8,277
	<u>          </u>	<u>          </u>	<u>          </u>

**Pan Pan Theatre Company Limited By Guarantee**  
**Notes to the Financial Statements**  
for the year ended 31 December 2016

continued

**9.1. TANGIBLE FIXED ASSETS PRIOR YEAR**

	Fixtures, fittings and equipment €	Computer equipment €	Total €
<b>Cost</b>			
At 31 December 2015	62,470	30,851	93,321
<b>Depreciation</b>			
At 1 January 2015	59,106	25,732	84,838
Charge for the year	-	206	206
At 31 December 2015	59,106	25,938	85,044
<b>Net book value</b>			
At 31 December 2015	<b>3,364</b>	<b>4,913</b>	<b>8,277</b>
At 31 December 2014	3,364	5,119	8,483
<b>10. DEBTORS</b>		<b>2016</b>	2015
		€	€
Trade debtors		8,505	-
Other debtors		-	449
Prepayments and accrued income		30,000	-
		<b>38,505</b>	449
<b>11. CREDITORS</b>		<b>2016</b>	2015
<b>Amounts falling due within one year</b>		€	€
Trade creditors		772	-
Taxation (Note 12)		24,355	6,234
Other creditors		4,163	2,702
Deferred Income		50,000	25,000
		<b>79,290</b>	33,936
<b>12. TAXATION</b>		<b>2016</b>	2015
		€	€
<b>Creditors:</b>			
PAYE		24,355	6,234
<b>13. SHARE CAPITAL</b>		<b>2016</b>	2015
		€	€
<b>Description</b>	<b>Number of shares</b>	<b>Value of units</b>	
<b>Authorised</b>			
Ordinary Shares of €1.269738	-	€1.269738 each	126,974
<b>Allotted, called up and fully paid</b>			
Ordinary Shares of €1.269738	-	€1.269738 each	3

As part of the re-registration process the authorised and issued share capital has been cancelled and the company is now limited by guarantee as per its amended constitution.



**Pan Pan Theatre Company Limited By Guarantee**  
**Notes to the Financial Statements**  
for the year ended 31 December 2016

continued

<b>14. CASH AND CASH EQUIVALENTS</b>	<b>2016</b>	2015
	€	€
Cash and bank balances	<u><b>18,245</b></u>	<u>27,202</u>

**15. CRITICAL ACCOUNTING ESTIMATES AND ASSUMPTIONS**

The preparation of these financial statements requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses.

Judgements and estimates are continually evaluated and are based on historical experiences and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The company makes estimates and assumptions concerning the future. The resulting accounting estimates may differ from the actual results. The directors consider that the estimates and assumptions made in preparing these financial statements are unlikely to create a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

**16. RELATED PARTY TRANSACTIONS**

Key management personnel are those persons having authority and responsibility for planning, directing and controlling the activities of the company and include directors and senior management. The compensation paid to key management personnel is as follows:

	<b>2016</b>	2015
	€	€
Salaries and other short-term employee benefits	<u><b>82,296</b></u>	<u>82,196</u>

**17. PROVISIONS AVAILABLE FOR SMALLER ENTITIES**

In common with many other businesses of our size and nature we use our auditors to prepare and submit returns to the tax authorities and assist with the preparation of the financial statements.

**18. APPROVAL OF FINANCIAL STATEMENTS**

The financial statements were approved and authorised for issue by the board of directors on 28 June 2017.

**Pan Pan Theatre Company Limited By Guarantee**  
**Notes to the Financial Statements**  
for the year ended 31 December 2016

continued

**SUPPLEMENTAL INFORMATION**

**INCOME ANALYSIS**

	<b>2016</b>	2015
	<b>€</b>	<b>€€</b>
Arts Council funding	<b>195,000</b>	219,375
Guarantees/ fees	<b>171,835</b>	67,246
Box office	<b>7,850</b>	-
National public funding	<b>105,500</b>	17,494
Cash donations	<b>2,138</b>	290
Other funding	<b>30,474</b>	30,755
Local authority funding	<b>6,000</b>	6,000
	<b>518,797</b>	341,160